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| Meeting Title | Board of Directors | | |
| Date | 10 November 2022 | Agenda item | Bo.11.22.32 |

Board Work Plan 2023

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|--|---|------|--|
| Presented by | Laura Parsons, Associate Director of Corporate Governance/Board Secretary | | |
| Author | Laura Parsons, Associate Director of Corporate Governance/Board Secretary | | |
| Lead Director | John Holden, Director of Strategy & Integration/Deputy Chief Executive | | |
| Purpose of the paper | To approve the Board Work Plan for 2023 | | |
| Key control | N/A | | |
| Action required | For approval | | |
| Previously discussed at/ informed by | N/A | | |
| Previously approved at: | Committee/Group | Date | |
| | N/A | | |
| | | | |
| Key Options, Issues and Risks | | | |
| The Board’s work plan is reviewed and updated on an annual basis. | | | |
| A draft work plan for 2023 has been created (see Appendix 1), based on the items considered in previous years, and any additions required for next year, as advised by the executive team. | | | |
| The work plan will be kept under review throughout the year with additional items added as required. | | | |
| Recommendation | | | |
| The Board is asked to approve the draft work plan for 2023. | | | |

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| Risk assessment | | | | | | |
|--|--------------|---------|----------|------|-------------|--------|
| Strategic Objective | Appetite (G) | | | | | |
| | Avoid | Minimal | Cautious | Open | Seek | Mature |
| To provide outstanding care for patients | | | g | | | |
| To deliver our financial plan and key performance targets | | | g | | | |
| To be in the top 20% of NHS employers | | | | | g | |
| To be a continually learning organisation | | | | g | | |
| To collaborate effectively with local and regional partners | | | | | g | |
| The level of risk against each objective should be indicated. Where more than one option is available the level of risk of each option against each element should be indicated by numbering each option and showing numbers in the boxes. | Low | | Moderate | High | Significant | |
| | Risk (*) | | | | | |
| Explanation of variance from Board of Directors Agreed General risk appetite (G) | | | | | | |

| Risk Implications (see section 5 for details) | Yes | No |
|---|--------------------------|-------------------------------------|
| Corporate Risk register and/or Board Assurance Framework Amendments | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Quality implications | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Resource implications | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Legal/regulatory implications | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Diversity and Inclusion implications | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Performance implications | <input type="checkbox"/> | <input checked="" type="checkbox"/> |

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| Regulation, Legislation and Compliance relevance |
| NHS Improvement: (please tick those that are relevant) <input type="checkbox"/> Risk Assessment Framework <input type="checkbox"/> Quality Governance Framework <input type="checkbox"/> Code of Governance <input type="checkbox"/> Annual Reporting Manual |
| Care Quality Commission Domain: n/ a |
| Care Quality Commission Fundamental Standard: n/ a |
| NHS Improvement Effective Use of Resources: n/ a |
| Other (please state): Charity Commission |

| Relevance to other Board of Directors' Academy: (please select all that apply) | | | |
|---|--------------------------|--------------------------|--------------------------|
| People | Quality & Patient Safety | Finance & Performance | Other (please state) |
| <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |